

Leadership Development in the Age of Al



Introductions

James Cross
Co-founder, Tenor
San Francisco







Try a voice leadership simulation for yourself:

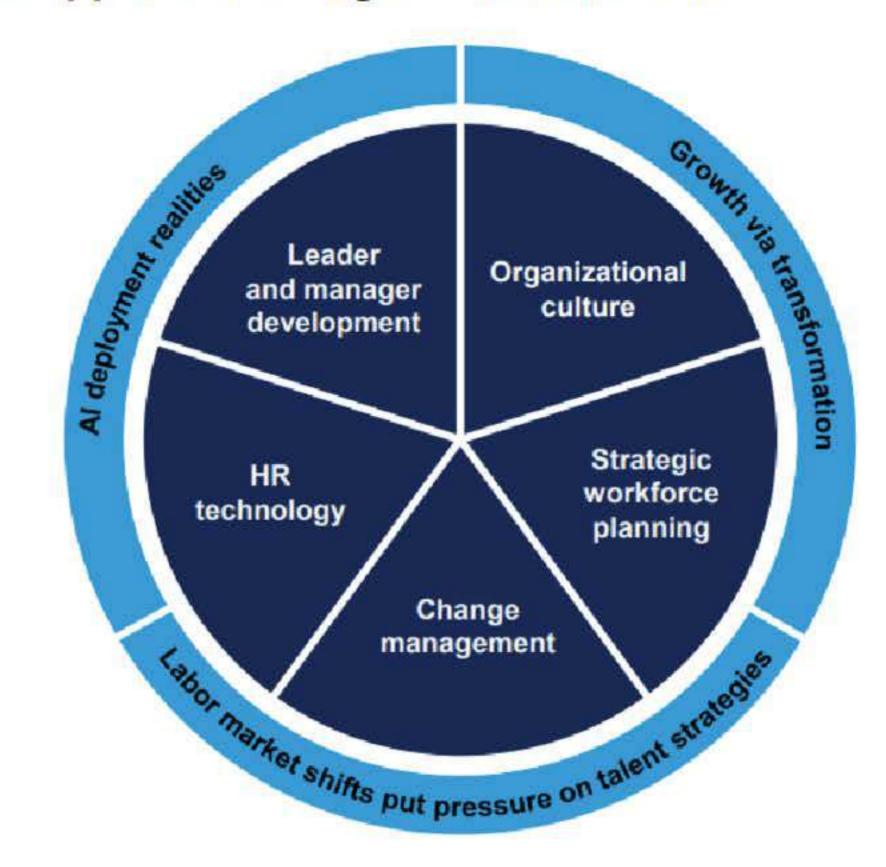
tenorhq.com



Top HR Priorities for 2025

Top Priority Areas Selected by HR Leaders to Support Their Organizational Goals

- Leader and manager development
- Organizational culture
- Strategic workforce planning
- Change management
- HR technology
- HR operating model and transformation
- Learning and development
- Succession management
- Employee value proposition
- Performance management



n = 1,403 HR leaders

Q: Based on your functional priorities, please rank the five most important key areas on which your function will focus in the next 12-18 months to support these priorities

Source: 2025 Gartner HR Priorities Survey



It's Time To Evolve Our Approach To Leadership Development

Gartner

Traditional leadership development such as seminars and lectures have a negative effect on development



75% of managers overwhelmed by responsibilities.



57% of managers fail to enforce desired culture



74% of managers unprepared to lead change



Al Technology Is Evolving At A Blistering Pace



With this technology, we will grow and enable our managers in ways we can't even imagine yet





POLL

Where are you in your Al journey?











Not right now

Curious

Actively exploring

Piloting

Using



The more technology evolves, the more important the human side of leadership becomes





Leadership Skills in the AI Age: Character and Communication Lead the Way

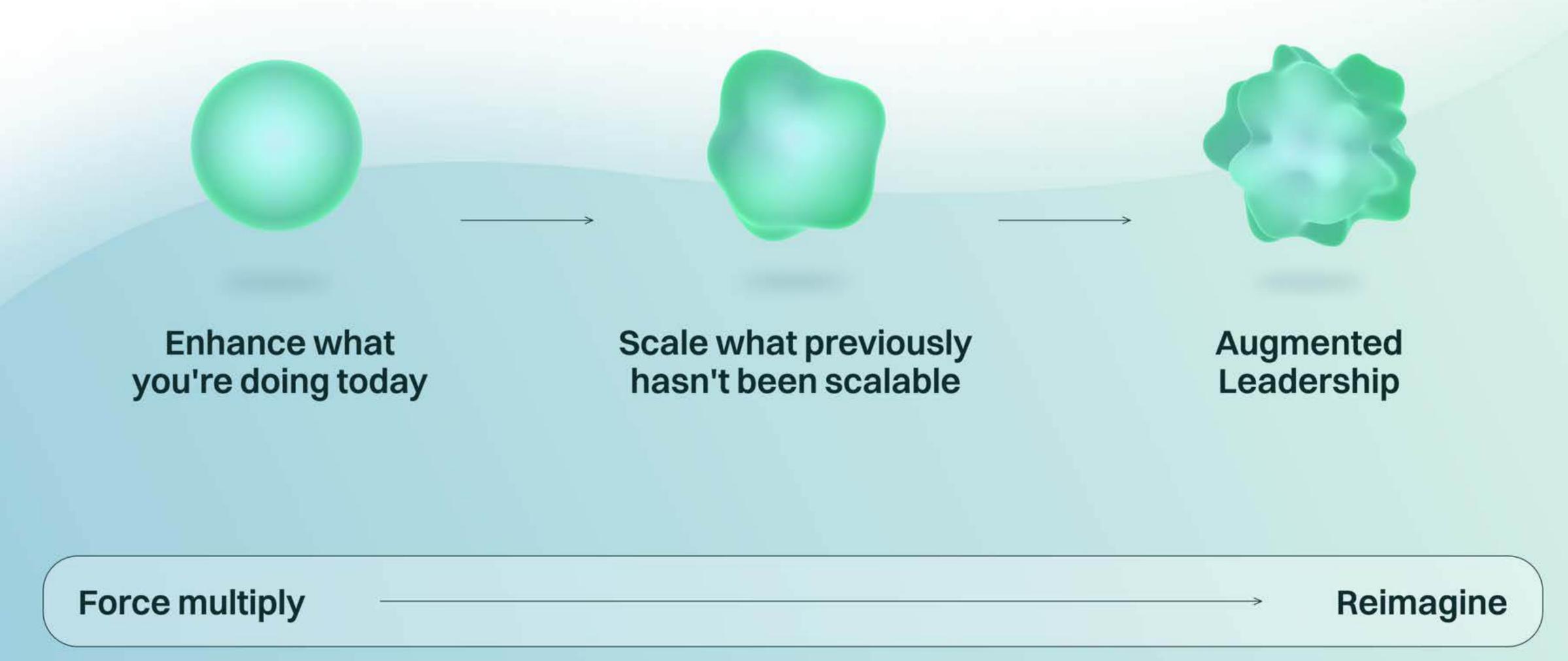
Table 8. Perceived Changes in Need for Competencies Due to the Use of Generative AI in the Workplace.

	n	М	SD	% Agree
Leadership				
Integrity	684	5.67	1.38	76.9
Strategic vision	685	5.45	1.37	70.7
Ability to inspire others	687	5.30	1.42	68.0
Motivation and drive	684	5.12	1.47	63.3
Innovation and creativity	686	5.07	1.64	64.6
Communication				
Oral communication	687	5.22	1.41	67.0
Interpersonal skills	684	5.19	1.44	67.4
Listening skills	687	5.16	1.38	65.5
Negotiation skills	682	5.14	1.30	62.3
Teamwork	687	5.02	1.41	59.4
Presentation skills	685	4.90	1.50	59.4
Written communication	687	3.90	1.58	34.4

How Should Leadership Development Teams Be Thinking About AI?



The AI + Leadership Journey





What works, doesn't scale /



And what scales, doesn't work





What previously didn't scale... suddenly now does





"What are we doing today for a subset of our leaders, that we know works, but doesn't scale?"



Role Playing



HRBP Partnership



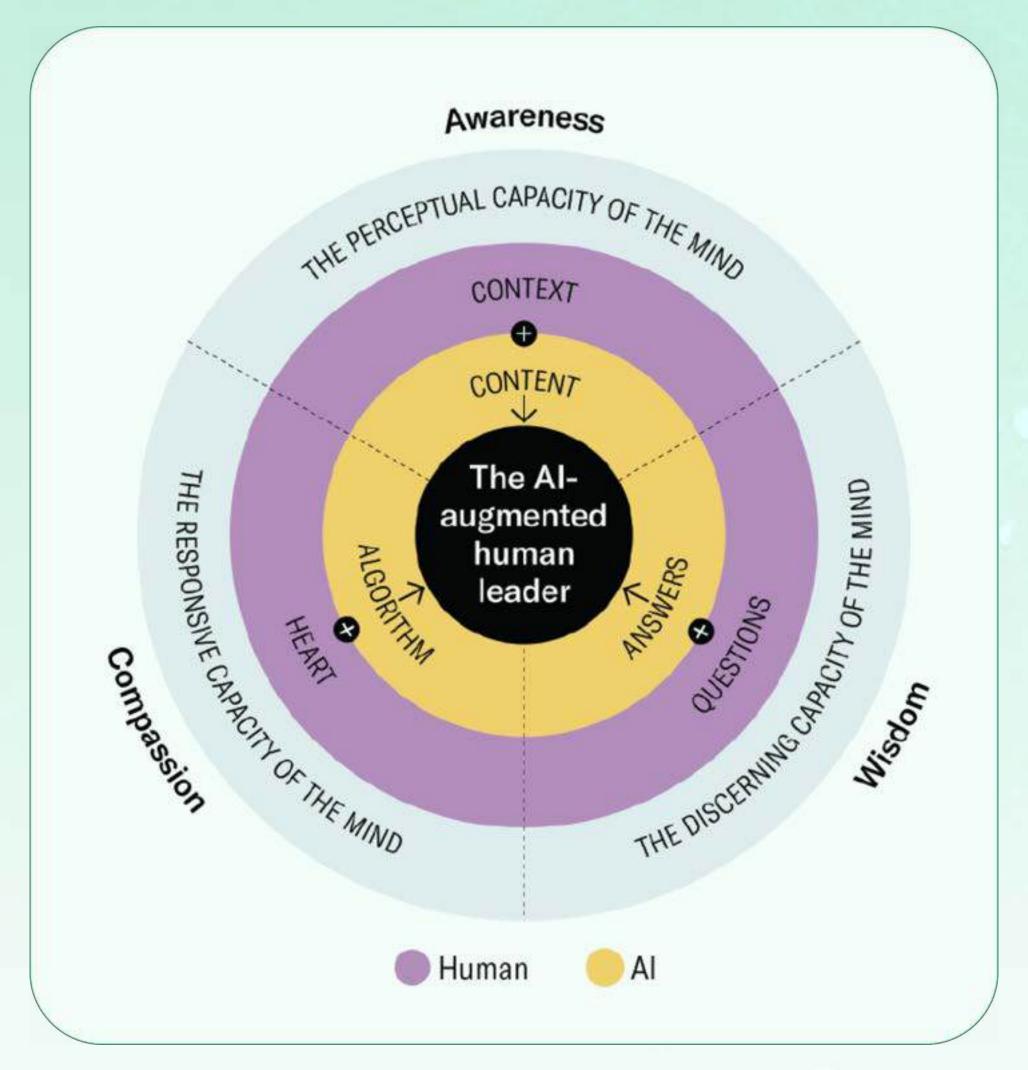
Exec Coaching

Coming Soon The Al-Augmented Leader (*) tenor





The Al-Augmented Leader





THE AI-AUGMENTED LEADER



Awareness

Realtime insights, timely nudges



Skills Practice

Learning in the flow of work



Communication

Conversation planning



Coaching

Always-on, voice Al coaching



POLL

Which conversations do your managers struggle with most?











Comp

Performance

Change mgmt

Feedback

Other



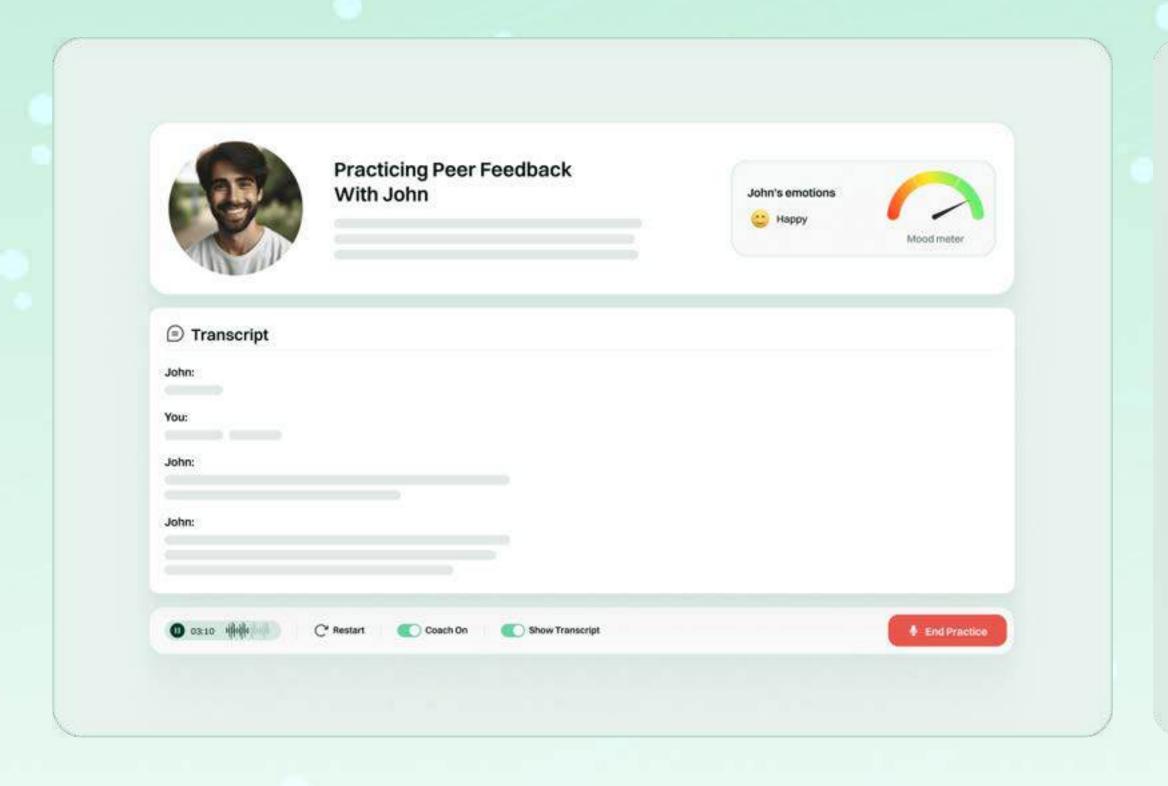
Voice Simulations

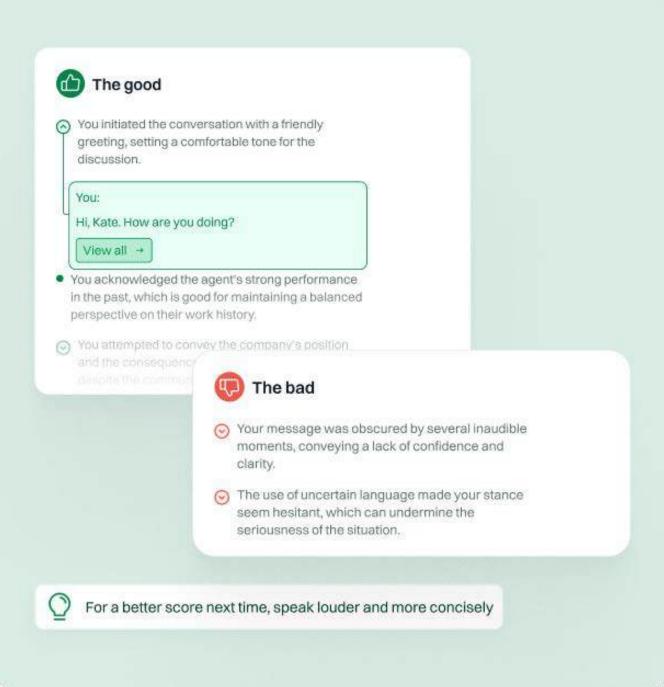
Example Demo: Al Simulations

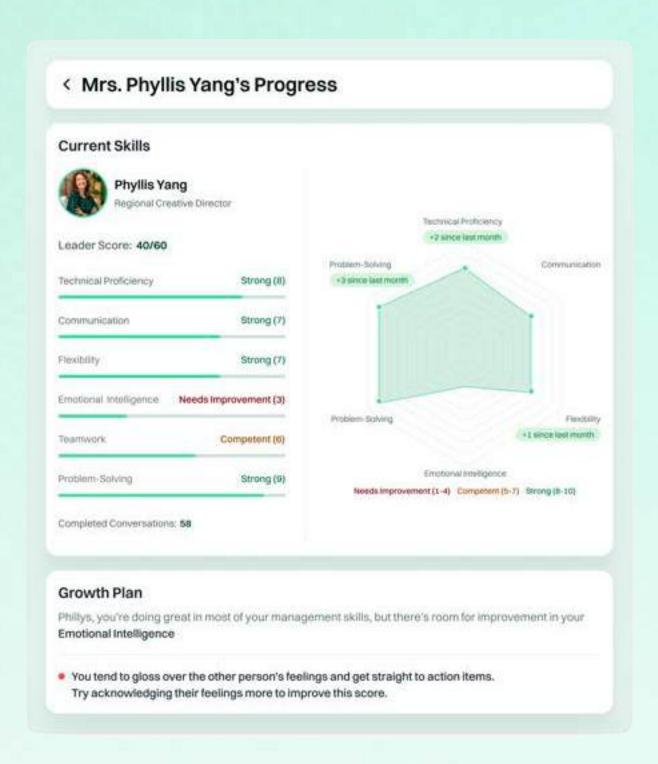


With simulations, we're not just investing in Al; we're investing in our managers' ability to lead effectively in real-world situations

Al for Real-World Leadership







Voice AI Leadership Practice

Tailored Feedback

Skills

Real-World Examples







Performance

Compensation

Change Management

Tailoring Al Simulations



Bespoke scenarios



HR/L&D program alignment



Custom learning paths



LMS + HRIS integrations



Business context awareness

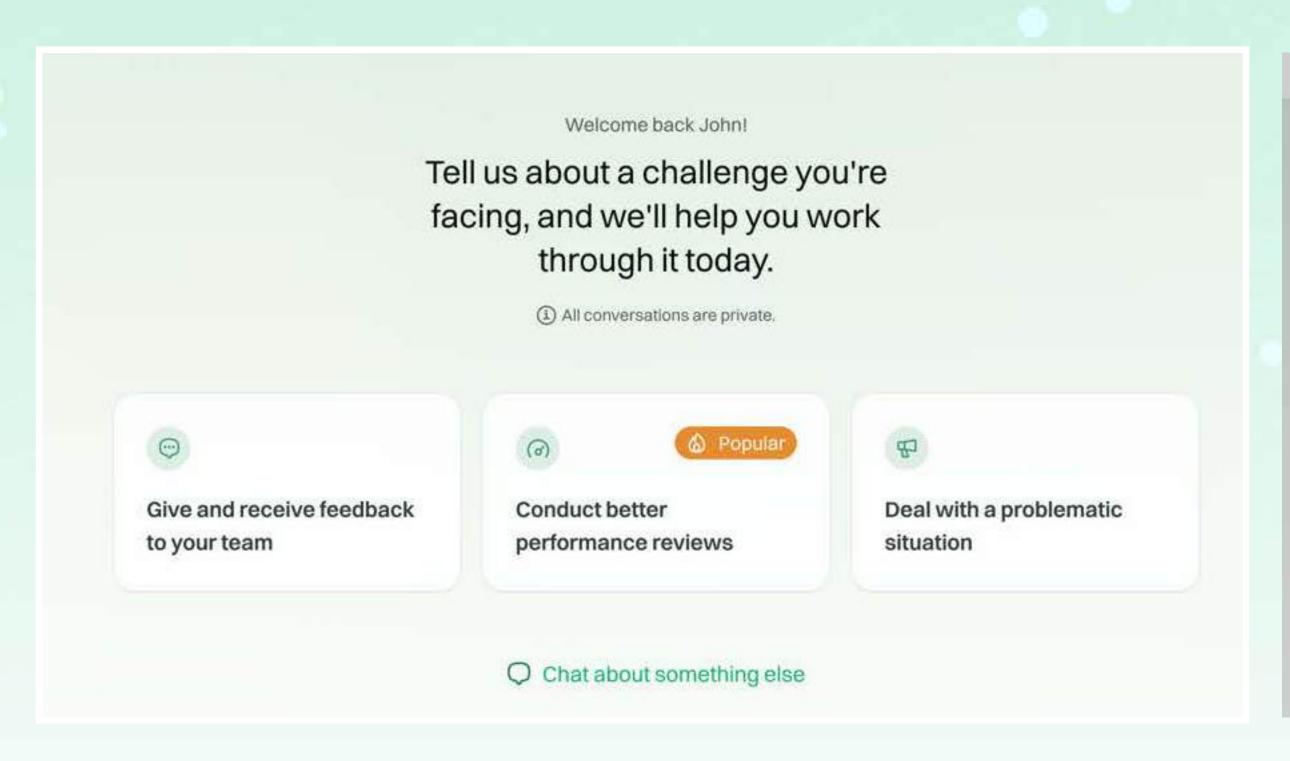


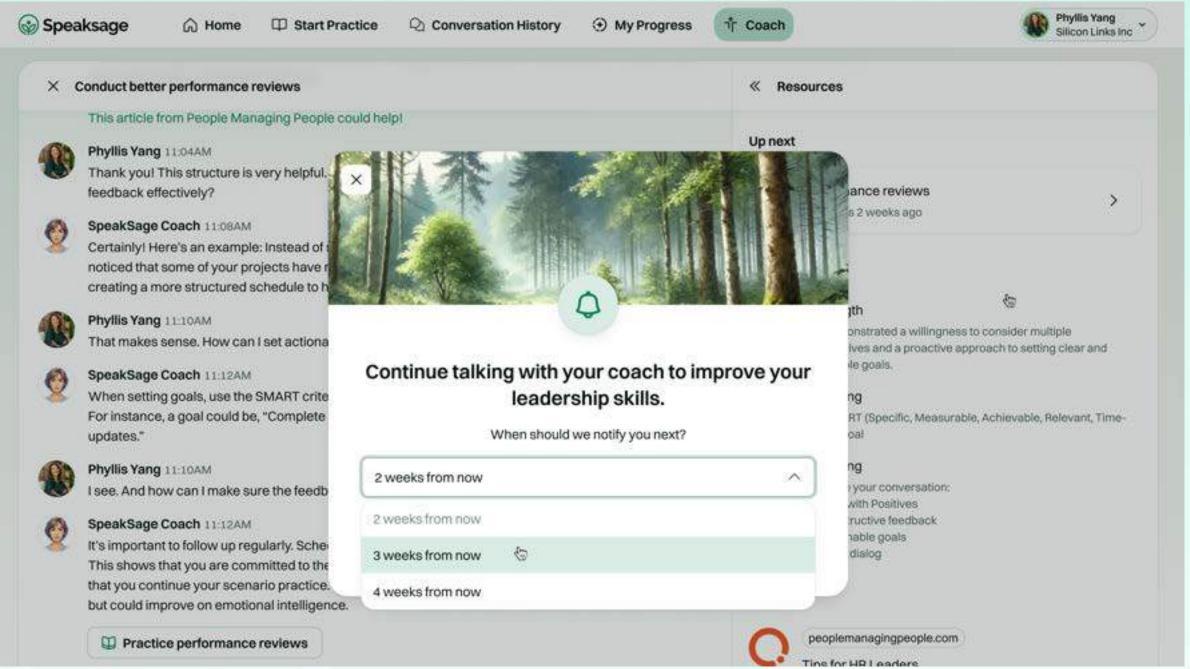
Feedback framework

Coming Soon

Manager Coach

Intelligent guidance, in the moment, for every manager.





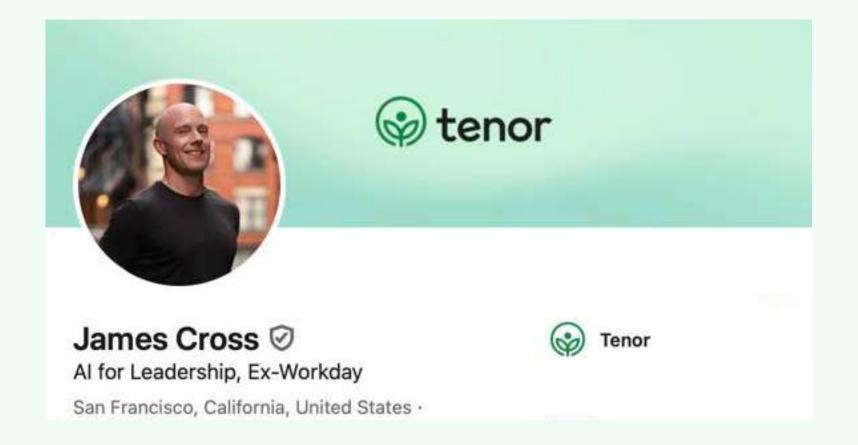


Thank you!











james@tenorhq.com